Workshop on Project Preparation

Introductory Remarks

Markus Pfeffer, Technical Advisor
Belgrade, 12 October 2022
Who we are

JASPERS

Joint Assistance to Support Projects in European Regions

• Established in 2005 as a partnership between the EC and the EIB

• Catalyst to turn EU policies, regulations and requirements into infrastructure projects

• Advisors of trust by the side of our beneficiaries ("diligentia quam in suis")

• No consultants, but – complementarily – helping beneficiaries making good use of them
Who we are

+ 123 staff

Direct support through local presence (external offices)
recognized competitive advantage of JASPERS

Deep Expertise
engineers, economists, horizontal topics (climate, environment, state aid…) with project expertise

Sector specialisation
Mobility, circular economy, digital, energy, water/wastewater, health & education, RDI, urban… + direct access to additional expertise
Advisory support in project preparation

- Circular economy and solid waste
- Energy
- Health, education and social
- Climate, environment and risk management
- RDI and ICT
- State aid
- Transport
- Urban development
- Water and waste water
What we do: JASPERS Services

- Support for the development of projects (methodological guidance, advise, project appraisal)
- Advice on horizontal issues (e.g. environmental matters, road safety, CBA)
- Assistance in preparation of sector strategies, plans
- Support for the preparation of investment programmes and schemes
- Selective support to project implementation
- Capacity building networking, training, knowledge transfer
The nature of JASPERS’ advisory work

- Free of charge for beneficiaries
- Continuous availability, proximity to beneficiaries, hands-on approach, independence
- **Best results when involved from early on**
- **Support to scoping TA work by consultants (GAFs, ToRs)**
- **Review of project documents prepared by the beneficiary and its consultants**
- **Recommendations on how projects can be improved (guidance notes)**
- **Close cooperation with IFIs to ensure compliance with their requirements**
- Beneficiaries ultimately responsible for projects; free decision to follow advice
- Funding decisions (grants or loans) remain with fund provider
JASPERS’ Countries of Operation

Countries with advisory mandates as of 30 June 2022

- Original beneficiaries
- EU countries joining later
- IPA region
- Eastern Partnership countries

- EIB offices
- EIB and JASPERS offices
JASPERS Pre-Accession Mandates

**IPA I**
- Serbia
- the former Yugoslav Republic of Macedonia
- Montenegro

**IPA II**
- Albania
- Bosnia and Herzegovina
- Kosovo* 
- Montenegro
- Serbia
- The Republic of North Macedonia
- Turkey

**IPA III**
- all IPA countries

IPA II-III Bridging all IPA countries


**SERBIA NP 2013 and 2018**

* This designation is without prejudice to positions on status, and is in line with UNSCR 1244 and the ICJ Opinion on the Kosovo Declaration of Independence.
**IPA Portfolio as of 30 June 2022**

<table>
<thead>
<tr>
<th>Category</th>
<th>Transport</th>
<th>Water &amp; Wastewater</th>
<th>Energy</th>
<th>Circular Economy</th>
<th>Smart Development</th>
<th>Multisector</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Active assignments at the start of the semester</td>
<td>28</td>
<td>16</td>
<td>0</td>
<td>2</td>
<td>1</td>
<td>0</td>
<td>47</td>
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<tr>
<td>New assignments added</td>
<td>4</td>
<td>0</td>
<td>2</td>
<td>1</td>
<td>1</td>
<td>0</td>
<td>8</td>
</tr>
<tr>
<td>Completed assignments</td>
<td>1</td>
<td>1</td>
<td>0</td>
<td>1</td>
<td>1</td>
<td>0</td>
<td>4</td>
</tr>
<tr>
<td>Active assignments at the end of the semester</td>
<td>31</td>
<td>15</td>
<td>2</td>
<td>2</td>
<td>1</td>
<td>0</td>
<td>51</td>
</tr>
</tbody>
</table>

- 24 active assignments in Serbia
- 9 active assignments in Montenegro
- 7 active assignments in North Macedonia
- 6 active assignments in Albania
- 2 active multi-country assignments (with TCPS)
- 2 active assignments in Bosnia and Herzegovina
- 1 active assignment in Kosovo*
Transport – recent highlights

IPA Countries:
• **Capacity strengthening** for the management of rail infrastructure projects (ALB)
• **Support to prepare / implement** the motorway section Ivan - Ovčari (Corridor Vc) (BiH)
• **Support for a feasibility study** for multimodality at the Port of Bar (MNE)
• **Support to prepare tender documents for the “Niš-Dimtrovgrad” rail line** (Corridor X) (SRB)
• **Support to establish the Transport Observatory for the Western Balkans** (WB6)

Other Countries:
• **Advisory support for the national Mobility Strategy** (MDA)
• **Support for Infraestructuras de Portugal to prepare a Climate Change Resilience Plan** (PT)
• **Clean transport corridor electric charging infrastructure** in Andalucía (ESP)
• **Capacity building for road safety** (BGR)
Capacity building through workshops and networking events

**Dedicated for IPA Countries:**
- Workshop on preparation of EU-supported **projects in the digital sector** (ALB, regional)
- Workshop on **infrastructure project preparation** (BiH, XXK)
- Workshop(s) on **project preparation** process with reference to EU and **WBIF requirements** (regional)

**EU and IPA Countries:**
- Webinar on Climate Adaptation on Transport
- Webinar on the Updated JASPERS Water Framework Directive checklist
- Webinar on Climate Change Mitigation through Sustainable Urban Mobility Plans
- Webinar on Data Management in Transport
- Webinar on Economic Appraisal for EU-funded projects in 2021-27
Implementation of projects advised by JASPERS(1/2)

Reconstruction of the single rail line Nis-Brestovac (Serbia)

JASPERS’ support to prepare Tender Documents

- successful works procurement process, with contract award in December 2019;
- temporary works supervision assignment with CONNECTA on behalf of EUR;
- actual contract for works supervision (the FIDIC Engineer) successfully awarded / commenced on 1 July 2022;
- construction works on-going.
Implementation of projects advised by JASPERS(2/2)

**Reconstruct of the Iron Gate I navigation lock on the Danube (Serbia)**

**JASPERS’ support to prepare Tender Documents**

- co-finance by Connecting Europe Facility (CEF);
- successful procurement for both the works and supervision services;
- all implementation activities completed;
- navigation lock fully operational as of 22 July 2021.
What is EPEC?

• An initiative of the EIB and the European Commission, established in 2008

• Mission: to help the public sector deliver better PPPs in Europe

• A unique cooperative structure of the EIB, EU Member and Candidate States and the European Commission

• A membership-based network of over 40 public entities (PPP units, Ministries of Finance or Infrastructure, etc) from over 30 countries

• An international team of dedicated PPP experts based in Luxembourg

• An integral part of the EIB’s Advisory Services

• In line with EIB policy, EPEC is neutral regarding PPPs
EPEC’s PPP advisory services to the public sector

i. Network activities, sharing good PPP practice by
   • Providing market intelligence
   • Addressing practical issues in implementing PPPs
   • Developing PPP guidance and tools

ii. Policy and institutional strengthening advice regarding
    • PPP legal and regulatory frameworks
    • PPP institutional arrangements
    • Processes for preparation, approval and management of PPPs

iii. Upstream PPP project development support offering strategic advice, tailored to each project, e.g.
    • Making the PPP decision
    • PPP project analysis and preparation
    • Support managing transactions advisers
EPEC support along the PPP project lifecycle

Phase I
Project identification

Phase II
Project preparation

Phase III
Project procurement

Phase IV
Project implementation

PPP project support

PPP policy support
Please visit JASPERS website for more information about our activities and projects:
http://jaspers.eib.org/